Strategic Framework Performance Metrics Minnesota State Colleges and Universities Anoka-Ramsey Community College Anoka Technical College Summary of Measures and Goals April 24, 2014 ARCC/ATC Office of Institutional Research

MnSCU Strategic Framework Metrics

Overview

The MnSCU Strategic Framework Metrics include measures to be addressed by each college or university (institution-level) or the MnSCU system as a whole (system-level).

Colleges and universities are responsible for addressing **21 institution-level metrics**. The measures are based on prior performance of the institution and not how the college or university compares to other institutions.

This document includes a visual summary of the 21 metrics and the intended goals to be met over a 5-year period for ARCC and ATC.

(Note: The timelines for assessing the baseline often vary by metric as does the final assessment of progress. For further details on how each metric is measured, please contact the Office of Institutional Research (research@anokaramsey.edu).

How this Document is Organized

List of Metrics

Goal 1: Provide Access to Extraordinary Education for All Minnesotans

Area: Quality of Graduates Area: Student Success Area: Affordability Area: Diversity

Goal 2: Be the Partner of Choice to Meet Community and Workforce Needs Goal 3: Provide Highest Value/Most Cost-Effective Higher Education Option

Area: Efficient Use of Resources

Area: Steward Financial and Physical Resources

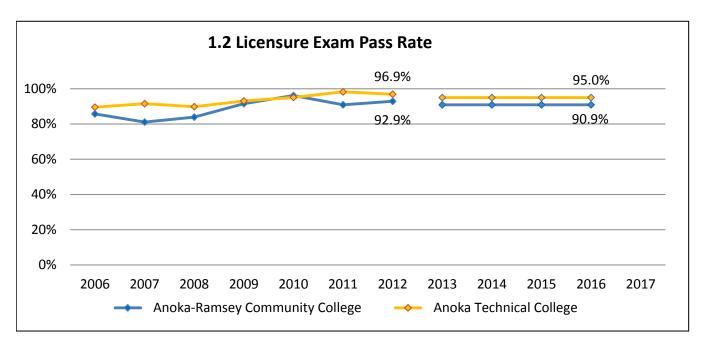
Area: Develop New Resources

Goal 4: Collective Success of the MnSCU System in Serving the State and Regions

MnSCU Strategic F	ramework	Metrics			
	Reporting	ARCC	ARCC	ATC	ATC
Metric	Level	Current	Goal*	Current	Goal*
Goal 1: Provide Access to Extraordinary Education for All Minnes	otans				
Area: Quality of Graduates					
1.1 Program Learning Outcomes (in development)	Institution	NA	NA	NA	NA
1.2 Licensure Exams Pass Rate	Institution	92.9%	90.9%	96.9%	95.0%
Area: Student Success					
1.3 Student Persistence and Completion	Institution	67.0%	71.4%	65.8%	73.1%
1.4 Completion Rate	Institution	45.7%	54.0%	48.9%	55.4%
Area: Affordability	•			•	
1.5A Net Tuition and Fees	System	NA	NA	NA	NA
1.5B Trajectory of Tuition and Fees	Institution	\$22	\$155	-\$22	\$155
Area: Diversity	•			•	
1.6 Employee Diversity - Employees of Color	Institution	8.8%	11.5%	3.7%	8.2%
1.7 Student Diversity - Students of Color	Institution	18.9%	19.3%	18.5%	20.0%
1.8 Student Persistence & Completion - Diverse Populations	Institution	0.99	0.96	0.79	0.96
1.9 Completion Rate - Diverse Populations	Institution	0.85	0.97	0.77	0.97
1.10 Campus Diversity Climate	Institution	13.4	13.7	12.5	13.4
Goal 2: Be the Partner of Choice to Meet Community and Workfo	rce Needs				
2.1 Certificates and Degrees Awarded	Institution	1,086	1,192	497	558
2.2 Related Employment of Graduates	Institution	69.6%	76.2%	87.1%	93.7%
2.3 Align Academic Programs with Workforce Needs	State	NA	NA	NA	NA
2.4 Customized Training/Cont. Ed. Enrollment	Institution	595	595	2,029	1,633
Goal 3: Provide Highest Value/Most Cost-Effective Higher Educat	ion Option				
Area: Efficient Use of Resources					
3.1 Institutional Support Expenses	Institution	12.4	10.0-11.5	16.1	10.0-11.5
Area: Steward Financial and Physical Resources					
3.2 Space Utilization	Institution	83.4%	98.5%	63.1%	74.2%
3.3 Instructional Cost Per FYE	Institution	0.87	0.92	1.06	1.00
3.4 Composite Financial Index (CFI)	Institution	3.86	3.00	3.95	3.00
3.5 Facilities Condition Index (FCI)	Institution	0.09	0.07-0.13	0.13	0.07-0.13
Area: Develop New Resources					
3.6 Private Giving (in millions)	Institution	\$1.76	\$1.91	\$1.86	\$2.47
3.7 Grants (in millions)	Institution	\$6.16	\$4.04	\$0.06	\$0.29
3.8 Customized Training & Cont. Ed. Revenue (in millions)	Institution	\$1.03	\$1.25	\$1.20	\$1.51
Goal 4: Collective Success of the MnSCU System in Serving the Sta	ate and Regio	ns			
4.1 Successful Transfer	Institution	82.3%	88.6%	58.2%	62.3%
4.2 System Market Share of Awards Conferred	System	NA	NA	NA	NA
4.3 System Share of Higher Education Enrollment	System	NA	NA	NA	NA

Note: * 5-year goals with most of the final measures occuring in FY 2017.

Area: Quality of Graduates



Measure 1.2

Description: Percent of a cohort of students or graduates that passed a state or national licensure examination. This measure is a weighted average pass rate and currently includes four licensing exams: nursing, teaching, peace officer, and radiography.

Data Source: State or national licensing boards

Licensure Exam Pass Rate: ARCC

	CY2006	CY2007	CY2008	CY2009	CY2010	CY2011	CY2012	CY2013	CY2014	CY2015	CY2016
Actual	85.7%	81.1%	83.9%	91.6%	96.2%	90.9%	92.9%				
Goal							90.9%	90.9%	90.9%	90.9%	90.9%

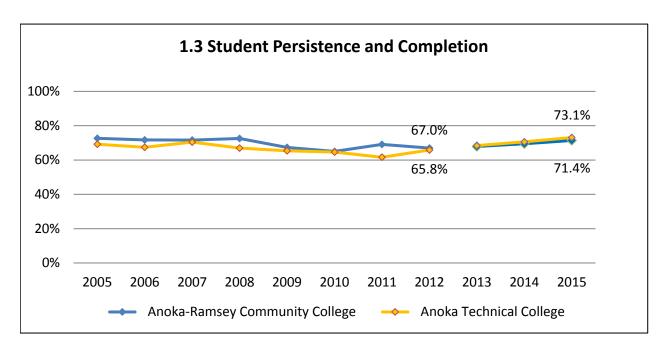
Change from CY2006 to CY2012 = 7.2. The rate is not reported if the number of candidates taking exams is less than 20.

Licensure Exam Pass Rate: ATC

	CY2006	CY2007	CY2008	CY2009	CY2010	CY2011	CY2012	CY2013	CY2014	CY2015	CY2016
Actual	89.5%	91.6%	89.8%	93.1%	95.1%	98.3%	96.9%				
Goal							95.0%	95.0%	95.0%	95.0%	95.0%

Change from CY2006 to CY2012 = 7.4. The rate is not reported if the number of candidates taking exams is less than 20.

Area: Student Success



Measure 1.3

Description: Percent of a fall entering cohort of full-time regular and transfer students who have been retained, graduated, or transferred by the second fall term following original fall enrollment.

Data Source: System Data Warehouse

Student Persistence and Completion - ARCC

	Fall										
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Actual	72.6%	71.7%	71.6%	72.5%	67.3%	65.0%	69.1%	67.0%			
Goal				_	·			66.6%	67.9%	69.5%	71.4%

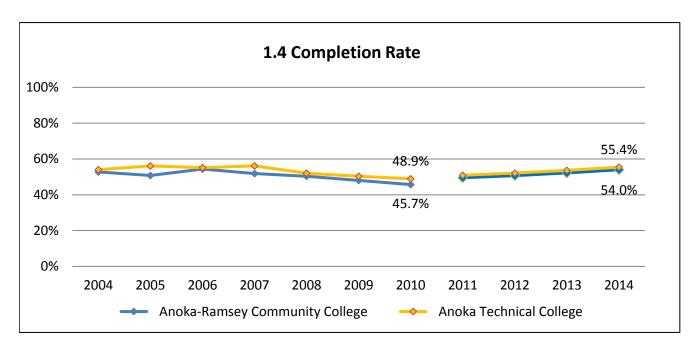
Change from Fall 2005 to Fall 2012 = -5.8.

Student Persistence and Completion - ATC

	Fall										
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Actual	69.2%	67.5%	70.4%	66.9%	65.4%	64.6%	61.4%	65.8%			
Goal								66.7%	68.4%	70.6%	73.1%

Change from Fall 2005 to Fall 2012 = -3.3.

Area: Student Success



Measure 1.4

Description: Percent of an entering cohort of full-time undergraduate regular and transfer students that has completed. Completion is measured as graduation by the end of the sixth spring after entry at the universities and as graduation or transfer by the end of the third spring after entry at the colleges.

Data Source: System Data Warehouse

Completion Rate - ARCC

	Fall										
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Actual	52.8%	50.8%	54.4%	51.8%	50.4%	48.0%	45.7%				
Goal		-	·	-	·		48.6%	49.5%	50.7%	52.2%	54.0%

Change from Fall 2004 to Fall 2010 = -7.1.

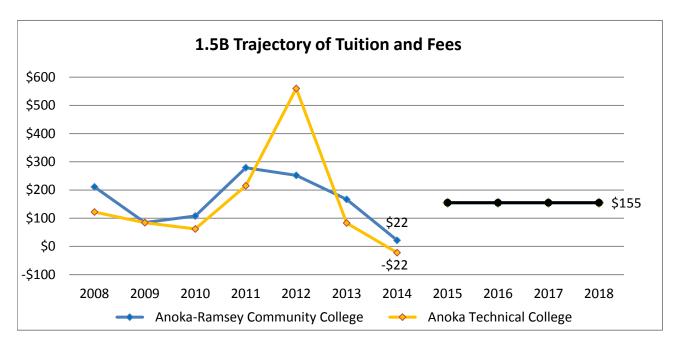
Completion Rate - ATC

	Fall										
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Actual	54.0%	56.1%	55.0%	56.1%	51.8%	49.4%	48.4%				
Goal							50.0%	50.9%	52.1%	53.6%	55.4%

Change from Fall 2004 to Fall 2010 = -5.6.

Goal 1: Provide Access to Extraordinary Education for all Minnesotans

Area: Affordability



Measure 1.5B

Description: Annual dollar change from the previous fiscal year in Board of Trustees-approved tuition and required fees for full-time undergraduate students.

Data Source: System Data Warehouse

Trajectory of Tuition and Fees - ARCC

	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018
Actual	\$ 211	\$ 85	\$ 108	\$ 279	\$ 252	\$ 167	\$ 22				
Goal							\$ 155	\$ 155	\$ 155	\$ 155	\$ 155

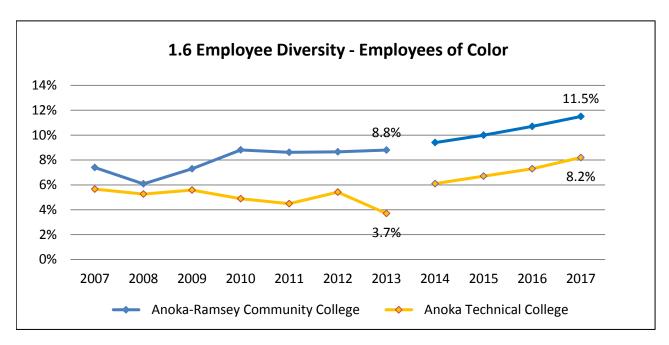
Change from FY2008 to FY2014 = --189.

Trajectory of Tuition and Fees - ATC

	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018
Actual	\$122	\$84	\$62	\$215	\$560	\$83	(\$22)				
Goal							\$155	\$155	\$155	\$155	\$155

Change from FY2008 to FY2014 = --144.

Area: Diversity



Measure 1.6

Description: Employees of color as a percent of total employees.

Data Source: System Data Warehouse

Employee Diversity - Employees of Color - ARCC

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	7.4%	6.1%	7.3%	8.8%	8.6%	8.7%	8.8%				
Goal							9.0%	9.4%	10.0%	10.7%	11.5%

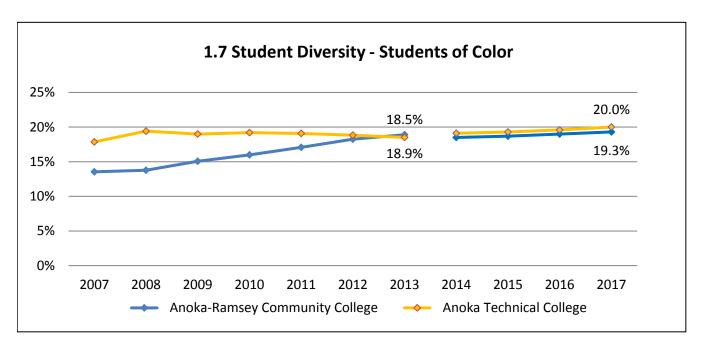
Change from FY 2007 to FY 2013 = 1.4%.

Employee Diversity - Employees of Color - ATC

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	5.7%	5.3%	5.6%	4.9%	4.5%	5.4%	3.7%				
Goal							5.7%	6.1%	6.7%	7.3%	8.2%

Change from FY 2007 to FY 2013 = -2%.

Area: Diversity



Measure 1.7

Description: Student of color credit students as a percent of total credit headcount.

Data Source: System Data Warehouse

Student Diversity - Students of Color - ARCC

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	13.5%	13.8%	15.1%	16.0%	17.1%	18.2%	18.9%				
Goal							18.4%	18.5%	18.7%	19.0%	19.3%

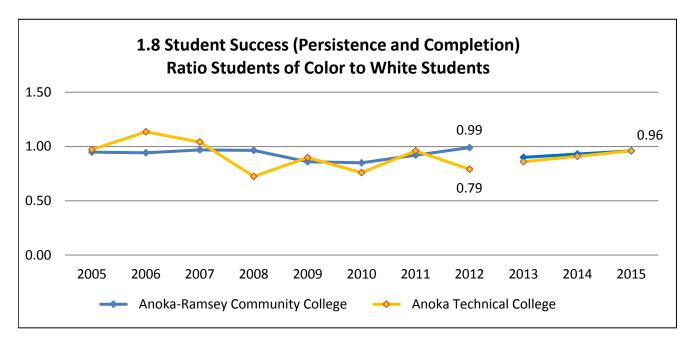
Change from FY 2007 to FY 2012 = 5.4%.

Student Diversity - Students of Color - ATC

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	17.9%	19.4%	19.0%	19.2%	19.1%	18.8%	18.5%				
Goal							19.0%	19.1%	19.3%	19.6%	20.0%

Change from FY 2007 to FY 2013 = .6%.

Area: Diversity



Measure 1.8

Description: The ratio of the student persistence and completion rate for students of color to white students.

Data Source: System Data Warehouse

Student Success - Ratio Students of Color to White Students - ARCC

	Fall										
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Actual	0.95	0.94	0.97	0.96	0.86	0.86	0.91	0.99			
Goal				_	_		_	0.88	0.90	0.93	0.96

Change from Fall 2005 to Fall 2012 = 0.04.

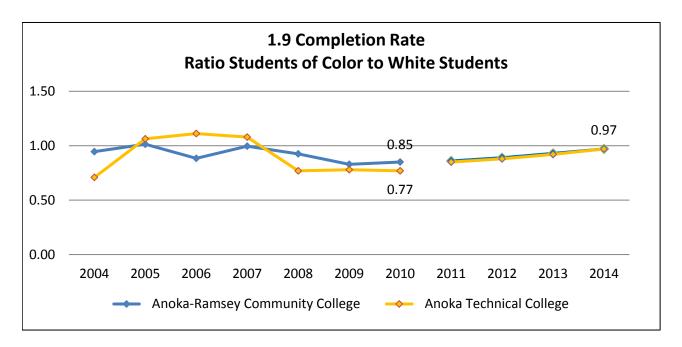
Student Success - Ratio Students of Color to White Students - ATC

	Fall										
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Actual	0.97	1.14	1.01	0.72	0.90	0.78	0.94	0.79			
Goal								0.82	0.86	0.91	0.96

Change from Fall 2005 to Fall 2012 = -0.19.

Goal 1: Provide Access to Extraordinary Education for all Minnesotans

Area: Diversity



Measure 1.9

Description: The ratio of the student completion rate for students of color to white students.

Data Source: System Data Warehouse

Completion Rate - Ratio Students of Color to White Students - ARCC

	Fall										
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Actual	0.94	1.01	0.89	1.00	0.93	0.84	0.85				
Goal		·					0.84	0.86	0.89	0.93	0.97

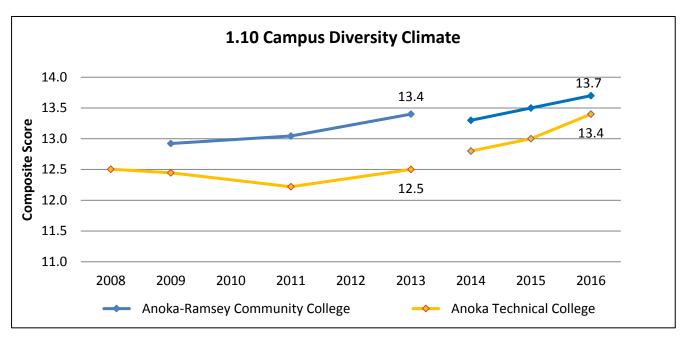
Change from Fall 2004 to Fall 2010 = -0.09.

Completion Rate - Ratio Students of Color to White Students - ATC

	Fall										
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Actual	0.71	1.08	1.11	1.08	0.81	0.79	0.76				
Goal							0.83	0.85	0.88	0.92	0.97

Change from Fall 2004 to Fall 2010 = -0.03.

Area: Diversity



Measure 1.10

Description: The extent to which the college or university promotes contact with and understanding of diverse populations, as measured by student opinion.

Data Source: Composite scores of five items from Community College Survey of Student Engagement (CCSSE) and MnSCU Consortium items

Campus Diversity Climate - ARCC

	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016
Actual	NA	12.9	NA	13.0	NA	13.4			
Goal					13.1	13.2	13.3	13.5	13.7

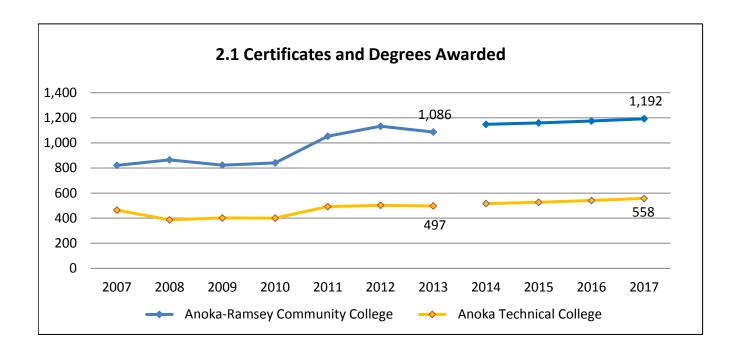
Change from FY 2009 to FY 2013 = 0.5.

Campus Diversity Climate - ATC

	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016
Actual	12.5	12.4	NA	12.2	NA	12.5			
Goal					12.3	12.5	12.8	13.0	13.4

Change from FY 2009 to FY 2013 = -0.05.

Goal 2: Be Partner of Choice to Meet Community and Workforce Needs



Measure 2.1

Description: The number of certificates, diplomas and degrees awarded each fiscal year.

Data Source: System Data Warehouse

Certificates and Degrees Awarded - ARCC

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012*	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	821	865	822	841	1,054	1,133	1,086				
Goal							1,139	1,148	1,159	1,174	1,192

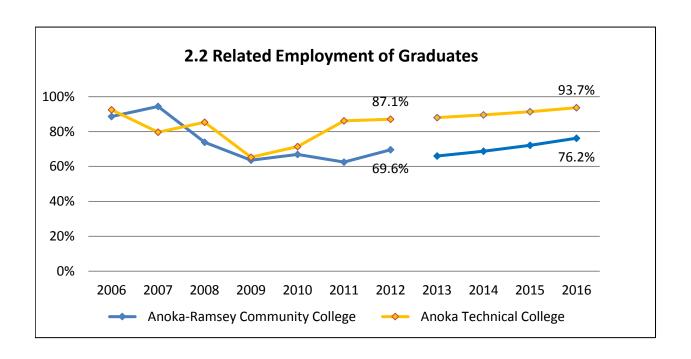
Change from FY 2007 to FY 2013 = 265. * Preliminary data.

Certificates and Degrees Awarded - ATC

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012*	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	464	387	402	401	492	502	497				
Goal							508	516	527	541	558

Change from FY 2007 to FY 2013 = 33. * Preliminary data.

Goal 2: Be Partner of Choice to Meet Community and Workforce Needs



Measure 2.2

Description: The percent of institution graduates in a fiscal year that reported they were employed during the year after graduation in a job that was related to their program or major.

Data Source: System Office Research, Planning and Effectiveness, Graduate Follow-Up data

Related Employment of Graduates - ARCC

	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016
Actual	88.6%	94.4%	73.9%	63.6%	66.9%	62.5%	69.6%				
Goal							63.9%	66.0%	68.7%	72.1%	76.2%

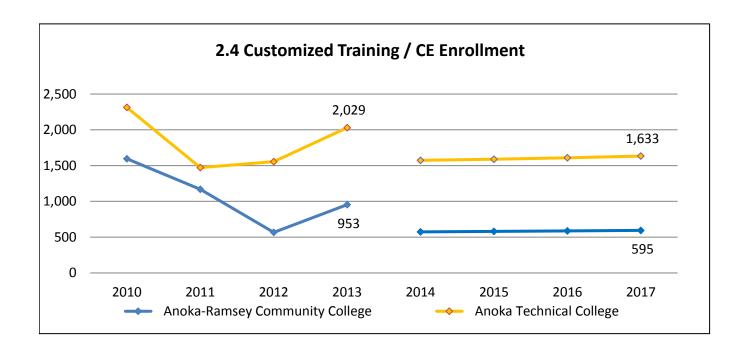
Change from FY 2006 to FY 2012 = -19.1. The rate is not reported if number of graduates is less than 20.

Related Employment of Graduates - ATC

	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016
Actual	92.5%	79.7%	85.3%	65.3%	71.4%	86.1%	87.1%				
Goal							86.9%	88.0%	89.5%	91.4%	93.7%

Change from FY 2006 to FY 2012 = -5.4. The rate is not reported if number of graduates is less than 20.

Goal 2: Be Partner of Choice to Meet Community and Workforce Needs



Measure 2.4

Description: Unduplicated number of students enrolled in credit or non-credit contract customized training courses or non-credit occupational/professional instructional courses.

Data Source: System Data Warehouse

Customized Training/Continuing Education Enrollment - ARCC

	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	1,596	1,168	567	953				
Goal				570	574	580	587	595

Change from FY 2010 to FY 2013 = -643.

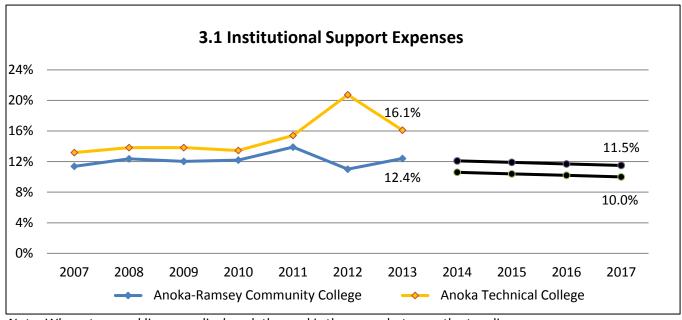
Customized Training/Continuing Education Enrollment - ATC

	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	2,313	1,472	1,555	2,029				
Goal				1,563	1,574	1,590	1,609	1,633

Change from FY 2010 to FY 2013 = -284.

Goal 3: Provide Highest Value/Most Cost-Effective Higher Education Option

Area: Efficient Use of Resources



Note: Where two goal lines are displayed, the goal is the range between the two lines.

Measure 3.1

Description: Institutional support expenses as a percent of total expenses.

Data Source: System Data Warehouse

Institutional Support Expenses - ARCC

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	11.4%	12.4%	12.0%	12.2%	13.9%	11.0%	12.4%				
Goal							10.8-12.3	10.6-12.1	10.4-11.9	10.2-11.7	10.0-11.5

Change from FY 2007 to FY 2013 = 1.

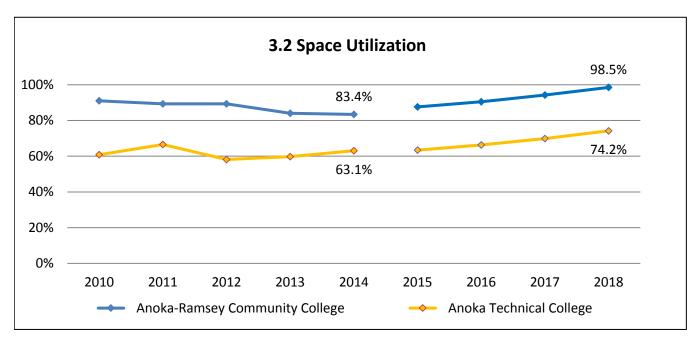
Institutional Support Expenses - ATC

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	13.2%	13.8%	13.8%	13.5%	15.4%	20.7%	16.1%				
Goal			·				10.8-12.3	10.6-12.1	10.4-11.9	10.2-11.7	10.0-11.5

Change from FY 2007 to FY 2013 = 2.9.

Goal 3: Provide Highest Value/Most Cost-Effective Higher Education Option

Area: Steward Financial and Physical Resources



Measure 3.2

Description: Percent of available academic room time that is utilized for credit courses.

Data Source: System Data Warehouse

Space Utilization - ARCC

	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018
Actual	91.0%	89.4%	89.3%	84.0%	83.4%				
Goal					85.5%	87.6%	90.5%	94.2%	98.5%

Change from FY 2010 to FY 2014 = -7.6. * Hours/week academic rooms are utilized for credit courses.

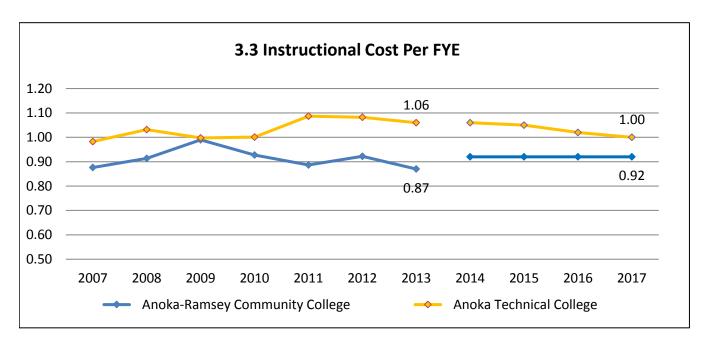
Space Utilization - ATC

	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018
Actual	60.8%	66.6%	58.2%	59.7%	63.1%				
Goal					61.2%	63.4%	66.3%	69.9%	74.2%

Change from FY 2010 to FY 2014 = 2.3. * Hours/week academic rooms are utilized for credit courses.

Goal 3: Provide Highest Value/Most Cost-Effective Higher Education Option

Area: Steward Financial and Physical Resources



Measure 3.3

Description: The ratio of the Actual to Expected Value of the Fully-allocated instructional expenditures per full-year equivalent enrollment (FYE).

Data Source: System Data Warehouse

Instructional Cost Per FYE - ARCC

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	0.88	0.91	0.99	0.93	0.89	0.92	0.87				
Goal	·		·		·	·	0.92	0.92	0.92	0.92	0.92

Change from FY 2007 to FY 2013 = 0.

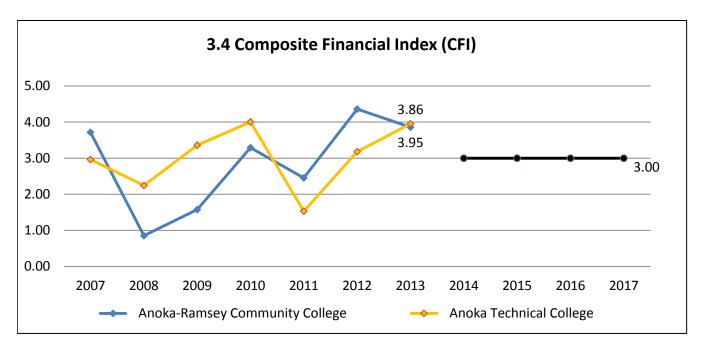
Instructional Cost Per FYE - ARCC

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	0.98	1.03	1.00	1.00	1.09	1.08	1.06				
Goal							1.07	1.06	1.05	1.02	1.00

Change from FY 2007 to FY 2013 = 0.08.

Goal 3: Provide Highest Value/Most Cost-Effective Higher Education Option

Area: Steward Financial and Physical Resources



Measure 3.4

Description: Weighted composition of four financial measures: Primary Reserve Ratio, Viability Ratio, Return on Net Assets, and Operating Margin.

Data Source: System Office Finance Division

Composite Financial Index (CFI) - ARCC

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	3.71	0.86	1.58	3.29	2.45	4.36	3.86				
Goal							3.00	3.00	3.00	3.00	3.00

Change from FY 2007 to FY 2012 = 0.15.

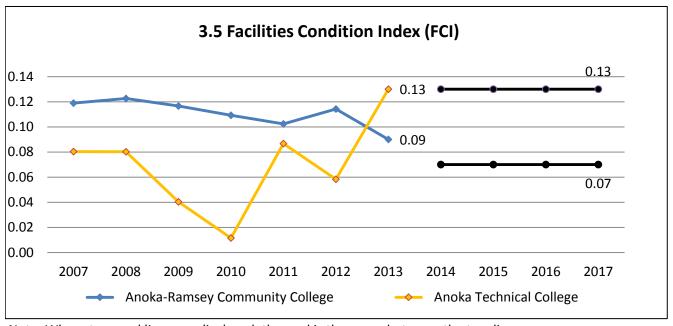
Composite Financial Index (CFI) - ATC

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	2.96	2.24	3.36	4.01	1.53	3.18	3.95				
Goal							3.00	3.00	3.00	3.00	3.00

Change from FY 2007 to FY 2013 = 0.99.

Goal 3: Provide Highest Value/Most Cost-Effective Higher Education Option

Area: Steward Financial and Physical Resources



Note: Where two goal lines are displayed, the goal is the range between the two lines.

Measure 3.5

Description: The dollar value of deferred maintenance as a proportion of facility replacement value at each college and university.

Data Source: System Office Finance Division

Facilities Condition Index (FCI) - ARCC

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	0.12	0.12	0.12	0.11	0.10	0.11	0.09				
Goal							0.07-0.13	0.07-0.13	0.07-0.13	0.07-0.13	0.07-0.13

Change from FY 2007 to FY 2013 =-0.03.

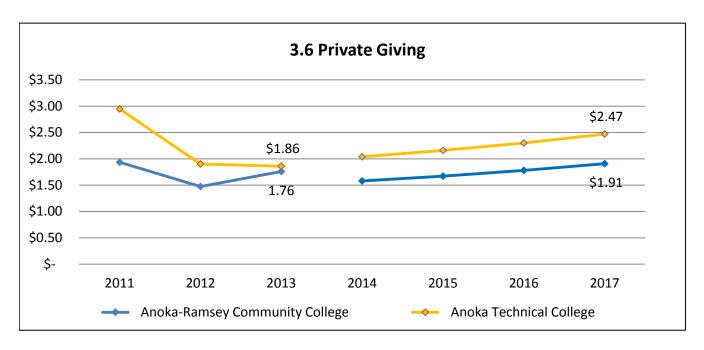
Facilities Condition Index (FCI) - ATC

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	0.08	0.08	0.04	0.01	0.09	0.06	0.13				
Goal							0.07-0.13	0.07-0.13	0.07-0.13	0.07-0.13	0.07-0.13

Change from FY 2007 to FY 2012 =0.05.

Goal 3: Provide Highest Value/Most Cost-Effective Higher Education Option

Area: Develop New Resources



Measure 3.6

Description: Ratio of funds raised by the Foundation to the net funds provided by the institution to the Foundation.

Data Source: System Office Advancement Division, Annual Return on Investment Reports from college and university foundations

Private Giving - ARCC

	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	\$1.94	\$1.47	\$1.76				
Goal			\$1.52	\$1.57	\$1.67	\$1.78	\$1.91

Change from FY 2011 to FY 2013 = \$ -0.171.

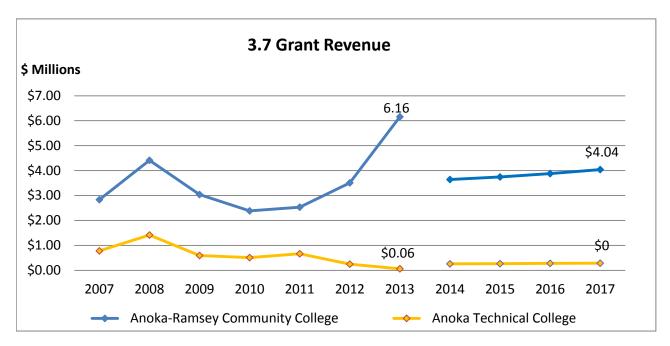
Private Giving - ATC

	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	\$2.95	\$1.90	\$1.86				
Goal			\$1.96	\$2.04	\$2.16	\$2.30	\$2.47

Change from FY 2011 to FY 2013 = \$ -1.088.

Goal 3: Provide Highest Value/Most Cost-Effective Higher Education Option

Area: Develop New Resources



Measure 3.7

Description: Grant revenues received by the institution in the fiscal year.

Data Source: System Office Finance Division, Financial Reporting Unit. All grant data reported in audited

financial statements

Grants - ARCC

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	\$2.837	\$4.412	\$3.042	\$2.384	\$2.535	\$3.510	\$6.159				
Goal							\$3.563	\$3.642	\$3.747	\$3.879	\$4.037

Change from FY 2007 to FY 2013 = \$ 3.322.

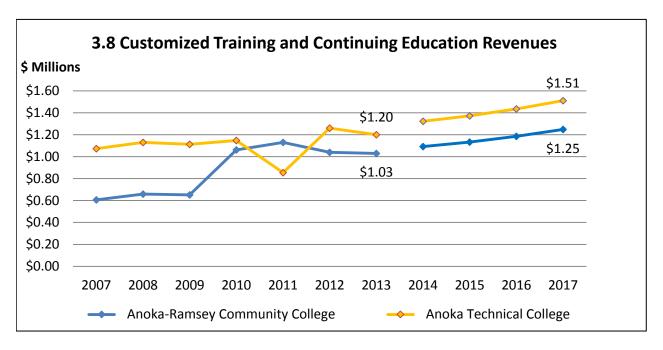
Grants - ARCC

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	\$0.778	\$1.418	\$0.596	\$0.511	\$0.669	\$0.251	\$0.063				
Goal							\$0.255	\$0.261	\$0.268	\$0.278	\$0.289

Change from FY 2007 to FY 2013 = \$ -0.715.

Goal 3: Provide Highest Value/Most Cost-Effective Higher Education Option

Area: Develop New Resources



Measure 3.8

Description: Total customized training revenue received in a fiscal year net of state appropriations.

Data Source: System Data Warehouse

Customized Training and Continuing Education Revenues - ARCC

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	\$0.606	\$0.659	\$0.652	\$1.062	\$1.130	\$1.040	\$1.030				
Goal				·			\$1.061	\$1.092	\$1.134	\$1.186	\$1.248

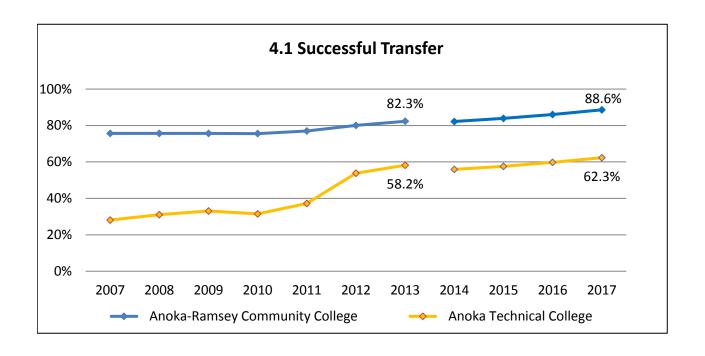
Change from FY 2007 to FY 2013 = \$ 0.424.

Customized Training and Continuing Education Revenues - ATC

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	\$1.074	\$1.130	\$1.113	\$1.147	\$0.855	\$1.260	\$1.500				
Goal							\$1.285	\$1.323	\$1.373	\$1.436	\$1.512

Change from FY 2007 to FY 2013 = \$ 0.126.

Goal 4: Collective Success of MnSCU System in Serving State and Regions



Measure 4.1

Description: Percent of credits accepted in transfer for undergraduate students at receiving institutions.

Data Source: System Data Warehouse

Successful Transfer - ARCC

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	75.7%	75.6%	75.7%	75.5%	77.0%	80.1%	82.3%				
Goal							80.9%	82.2%	83.9%	86.0%	88.6%

Change from FY 2007 to FY 2013 = 6.6%.

Successful Transfer - ATC

	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Actual	28.1%	31.1%	33.0%	31.5%	37.2%	53.8%	58.2%				
Goal							54.7%	55.9%	57.6%	59.8%	62.3%

Change from FY 2007 to FY 2013 = 30.1%.